# THE SELF-ASSESSMENT OF HOSPITALITY EMPLOYMENT SKILLS AMONG VOCATIONAL STUDENTS IN MALAYSIA

## NOR AZIAH BINTI AHMAD



FACULTY OF EDUCATION
UNIVERSITY OF MALAYA
KUALA LUMPUR

#### ABSTRACT

Malaysia needs high skilled workforce to support growth of the industry. With dynamically changing job market and progressive technological change, employees are expected to keep abreast of global economics. In the process of achieving the status of developed nation by the year 2020, Malaysia needs to restructure its workforce to ensure that middle level workers are highly skilled. Current job environment demands multi-task and skills. Thus, university graduates must be prepared to meet the demand especially in the hospitality industry. The purpose of this study is to identify the hospitality employability skills consist of fifteen elements of employability skills among vocational students in Malaysia. The objective of this study is to identify the level of hospitality employability skills among vocational students. This study also analyzed whether there are significant differences in the competency level of vocational students by gender. The research also identifies the differences of hospitality employability skills by location (rural and urban), examines the determinants of hospitality employability skills among bakery and culinary students separately, identifies differences between perceived importance and competency gained in employability skills among bakery and culinary students and examines the skills that are needed by students for entering the hospitality profession. This research applied quantitative and qualitative methodology. The respondents consist of final year students in bakery and culinary programme. Stratified sampling was used to select students in hospitality programs from 22 vocational colleges in Malaysia. Questionnaires were distributed to eight hundred forty one students in five regions in Malaysia. Interview was also conducted with ten vocational students in central region, Malaysia. Descriptive and inferential statistics such as T- test and multiple regression analysis were used to analyse the quantitative data. The results showed that the level of hospitality employability skills among vocational students in Malaysia were at high level of competent and importance (93.2%). Findings also revealed that male students are more competent in hospitality employability skills compared to female students in vocational colleges. The result also provided evidence that rural students are more competent in hospitality employability skills compared to urban students in vocational colleges. The result found that the competence gained by bakery students in terms of employability skills is lower than the importance perceived by those students. The findings also showed that the competence gained by culinary students in terms of employability skills is lower than the importance perceived by those students.

## PENGUASAAN KEMAHIRAN KEBOLEHKERJAAN HOSPITALITI DI KALANGAN PELAJAR VOKASIONAL

#### ABSTRAK

Malaysia memerlukan tenaga kerja berkemahiran tinggi untuk membantu pertumbuhan industri. Kekerapan perubahan yang mendadak di pasaran kerja dan juga perubahan teknologi, menyebabkan pengeluaran tenaga kerja yang akan datang diharapkan dapat seiring dengan kehendak pasaran ekonomi antarabangsa. Sehubungan itu, Malaysia perlu menstruktur semula pengurusan tenaga kerja, agar menghasilkan kumpulan pekerja peringkat pertengahan yang berkemahiran tinggi, seiring dengan matlamat negara pada tahun 2020. Dewasa ini, persekitaran kerja menuntut pelbagai tugas dan kemahiran, graduan univesiti perlu bersedia untuk memenuhi permintaan industri terutamanya di bidang industri hospitaliti. Tujuan kajian ini dijalankan untuk mengkaji penguasaan kemahiran kebolehkerjaan hospitaliti yang terdiri daripada lima belas kemahiran kebolehkerjaan dalam kalangan pelajar kolej vokasional di Malaysia. Secara terperinci, kajian ini menganalisis tahap kemahiran kerjaya hospitaliti dalam kalangan pelajar vokasional, mengenal pasti sama ada wujud perbezaan dalam kalangan pelajar kolej vokasional mengikut jantina, mengenalpasti perbezaan kemahiran kebolehkerjaan hospitaliti dikalangan pelajar kolej vokasional di kawasan bandar dan luar bandar, menguji kecenderungan kemahiran kebolehkerjaan hospitaliti dikalangan pelajar vokasional kursus bidang bakeri, menguji kecenderungan kemahiran kebolehkerjaan hospitaliti dikalangan pelajar vokasional kursus bidang kulinari, mengenal pasti perbezaan di antara kepentingan dan kompentensi kemahiran kebolehkerjaan hospitaliti dikalangan pelajar kursus bidang bakeri, mengenalpasti perbezaan di antara kepentingan dan kompentensi kemahiran kebolehkerjaan hospitaliti dalam kalangan pelajar kursus bidang kulinari, mengenalpasti kemahiran kebolehkerjaan dalam kalangan pelajar kursus hospitaliti, dan mengenalpasti kemahiran-kemahiran yang diperlukan oleh para pelajar untuk memasuki bidang hospitaliti. Kajian ini mengaplikasikan kaedah kuantitatif dan kualitatif. Kaedah sampel rawak bersrata (stratified) juga digunakan dalam kajian ini iaitu memilih pelajar dalam bidang hospitaliti dari kolej vokasional di Malaysia. Sampel yang dipilih adalah dari kumpulan pelajar tahun akhir kolej vokasional dalam kursus kulinari dan bakeri. Borang soal selidik telah diedarkan kepada 841 orang pelajar di lima zon di Malaysia. Temubual juga dijalankan ke atas 10 orang pelajar vokasional di zon tengah Malaysia. Kajian yang dijalankan ini adalah berbentuk statistik diskriptif dan inferens contohnya Ujian T dan Analisis Regresi Berganda untuk kajian diskriptik. Hasil dapatan kajian menuujukkan tahap kompentensi dan kepentingan kemahiran kebolehkerjaan hospitaliti dalam kalangan pelajar vokasional di Malaysia adalah tinggi sebanyak 93.2%. Dapatan yang diperolehi menunjukkan bahawa pelajar lelaki adalah lebih kompeten dalam kemahiran kebolehkerjaan hospitaliti berbanding pelajar perempuan di kolej-kolej vokasional. Hasil dapatan kajian ini juga memberikan bukti bahawa pelajar luar bandar lebih kompeten dalam kemahiran kebolehkerjaan hospitaliti berbanding pelajar bandar di kolej-kolej vokasional. Selain itu, hasil dapatan kajian menunjukkan bahawa pelajar kursus bakeri mempunyai jumlah kompentensi kemahiran kebolehkerjaan yang rendah berbanding jumlah kepentingan yang diperolehi oleh semua pelajar. Selain itu, hasil dapatan kajian menunjukkan bahawa pelajar kursus kulinari juga, mempunyai jumlah

kompentensi kemahiran kebolehkerjaan yang rendah berbanding jumlah kepentingan yang diperolehi oleh semua pelajar.



#### ACKNOWLEDGEMENT

I am very grateful and thankful to Allah S.W.T for giving me the inspiration and strength to start and complete this thesis.

I would like to take this opportunity to thank many wonderful people who have contributed to the successful completion of this study. Most of all a very special thank is extended to my supervisors Professor Datuk Dr. Abd Rahman Idris for being a most inspirational, generous and compassionate supervisor throughout my Phd years. My thanks also goes to my co-supervisor Associate Professor Dr. Husaina Banu Kenayathulla for the years of friendship, guidance and supervision. Thank you for keeping me focused throughout the years. There simply no words to express how deeply grateful I am for her assistance in my doctoral pursuit.

Immense gratitude also goes to my readers which were the experts of my research that shared their opinions, provide constructive critism and direction. They were Dr. Mohammed Sani Ibrahim, Dr Simin Ghavifekr and Dr Kazi Enamul Hoque. Not to forget my PhD colleagues for their insight that contributed towards the completion of this study. I warmly thank the lecturers in Faculty of Education, University Malaya that supported me during the study.

I deeply indebted to both my parent, Mr Ahamad Shahat and Madam Latifah Kassim for unlimited sacrifice and prayer throughout my studies. This thesis is dedicated to both of them as it is also a part of their dreams. My deepest thanks also to my parents-in-law, Mr Abu Adam Abu Noh and Madam Razanah Hussein, without their blessing and encouraging words, this thesis would not been completed.

Thank you for continued love, support, tolerance, understanding, encouragement and dedication of my beloved husband, Mr Adib Abu Adam. He served as highly important source for me. Thank you to my siblings for their endless assistances and advice. Finally, to my son Anaqi Adib thank you for the happiness that his brought into my life. You have been amazingly supportive and patience. Love you all.

Thank you so much

# TABLE OF CONTENTS

Originality Literary Work Declaration
Abstract
Abstrak
Acknowledgement
Table of Contents.
List of Figures.
List of Tables
List of Appendices.
Chapter 1 Introduction
Overview
Statement of the Problem.
Theoretical Framework.
Conceptual Framework
Research Objectives
Research Questions.
Significance of Study
Limitation of the Study
Definition of Terms
Employability Skills
Communication Skills
Teamwork Skills
Problem-solving Skills
Information Technology (IT) Skills Entrepreneurship Skills
Entrepreneurship Skills
Numeracy Skills
Learning how to learn
Working with others (WWO)
Initiative and Enterprise Skills
Planning and Organizing Skills
Self-management Skills
Learning Skills
Leadership Skills
Hospitality Industry
Summary
Chapter 2 Literature Review
Introduction
TVET in developed and developing countries
TVET in UK
TVET in Germany
TVET in Korea
TVET in Malaysia

Introduction of Vocational Education.	68
Hospitality in Vocational Education	75
Defining Skills	80
Types of Skills	90
Skills needed for Hospitality Industry	94
Determinants and Importance of employability skills	101
Theories of Employability Skills	107
Comparative Employability Skills by Country	109
Summary	110
Chapter 3 Research Methodology	
Introduction	111
Epistemology	112
Triangulation	115
Research process used in this study	118
Research Design	118
Paradigms	119
Pragmatism	121
Praxis	122
Quantitative Method	124
Qualitative Method	128
Population & Sampling	230
Quantitative Sampling	131
Qualitative Sampling	134
Instrumentation	135
Quantitative Instrument	135
Qualitative Instrument	139
Pilot Study	140
Reliability of the Instrument	142
Validity of the Instrument	143
Confirmatory Factor Analysis	148
Exploratory Factor Analysis	149
Data collection procedures.	151
Quantitative data collection	152
Qualitative data collection	152
Data Analysis	155
Quantitative data analysis	155
Descriptive Statistic	157
Independent Sample T-Test	158
Multiple Linear Regression	160
Qualitative data analysis	160
Summary	163

# Chapter 4 Findings

Introduction	164
Profiles of Respondent.	165
Demographic background	165
Descriptive Findings	167
Qualitative Analysis of Focus Group Discussion	206
Validity and Reliability	207
Qualitative Findings of Employability	208
Theme: Purpose/Skills	208
Theme: Assessment	210
Theme: Skills expected to gain more employment	212
Summary	214
Chapter 5 Discussion, Implications and Conclusion	
Introduction	216
Summary of Findings	217
Discussion of Findings.	219
Implication of the Study	234
Methodology Implication	235
Practical Implication	236
Leadership and Management Implication	240
Theoretical Implication	244
Recommendations of Future Research	245
Contribution of Literature	251
Contribution of Literature	251
Contribution to Academician and Further Researchers	251
Contribution to Authorities of Higher Education	252
Contribution to the instrument for further study	254
Conclusion	254
Defense	250

# LIST OF FIGURES

		Page
Figure 1.1	Theoretical Framework of Core Competencies	
	Development at University	30
Figure 1.2	Conceptual framework of the study	33
Figure 2.1	Common approaches to TVET teacher education	
	in Malaysia	67



# LIST OF TABLES

		Page
Table 1.1	Terminology relating to employability skills as	
T-1-1-1-2	used in different countries	10
Table 1.2	Enrolment at Secondary level by Type of Schools	17
Table 2.1	(2012-2014)	1 /
1 aute 2.1	respective TVET agencies	65
Table 2.2	Malaysia's current TVET policies and practices,	03
1 4010 2.2	issues and challenges, strategies, and recommendations	68
Table 2.3	Comparative tables of employability skills by country	109
Table 3.1	Regions in Malaysia and Vocational Schools	132
Table 3.2	Vocational Schools by Hospitality Programs	133
Table 3.3	Interview Samples	135
Table 3.4	Likert Scale of the Questionnaire	136
Table 3.5	Cronbach alpha of instrument at Vocational Colleges	143
Table 3.6	KMO and Barlett's Test Result	149
Table 3.7	Frequency and percentage of Students' Response Rate	152
Table 3.8	Likert Scale of the Questionnaire	155
Table 3.9	Interpretation of Mean Score.	156
Table 3.10	Statistical Tools for Quantitative Data Analysis	157
Table 3.11	Statistical Tools for Qualitative Data Analysis	162
Table 4.1	Respondent's Demographic Profile	165
Table 4.2	Interpretation of Mean Score.	168
Table 4.3	Level of Competence in Communication Skills	A A A
T 11 4 4	among Vocational Students	168
Table 4.4	Level of Competence in Teamwork Skills among	1.60
T-1-1- 4.5	Vocational Students	169
Table 4.5	Level of Competence in Problem Solving Skills	170
Table 4.6	among Vocational Students.	170
1 able 4.0	Level of Competence in Initiative and Enterprise Skills among Vocational Students	171
Table 4.7	Level of Competence in Planning and Organizing Skills	1/1
1 abic 4.7	among Vocational Students	172
Table 4.8	Level of Competence in Self-Management Skills	1/2
1 4010 4.0	among Vocational Students	173
Table 4.9	Level of Competence in Learning How to Learn Skills	175
14616 119	among Vocational Students	174
Table 4.10	Level of Competence in Information and Technology	
	Skills among Vocational Students	175
Table 4.11	Level of Competence in Resource Management Skills	
	among Vocational Students	176
Table 4.12	Level of Competence and Importance in	
	Entrepreneurship Skills among Vocational	
	Students	177
Table 4.13	Level of Competence in Basic Skills among	
	Vocational Students	178
Table 4.14	Level of Competence in Leadership Skills among	
	Vocational Students	179

Table 4.15	Level of Competence in Working with Others Skills	
	among Vocational Students	180
Table 4.16	Level of Competence in Ethical and Professional	
	Moral Skills among Vocational Students	181
Table 4.17	Level of Competence in Technical and Vocational	
	Skills among Vocational Students	182
Table 4.18	Level of Competence in Hospitality Skills	
	among Vocational Students	183
Table 4.19	Summary of Independent T-Test for both group on	
	Skills by Gender	185
Table 4.20	Summary of Independent T-Test for both group on	
	Skills by rural and urban area	191
Table 4.21	Coefficients Model for bakery student	198
Table 4.22	Coefficients Model for culinary student	200
Table 4.23	Paired-sample T-test for the means of competence and	
	importance of employability skills	
	(bakery)	203
Table 4.24	Paired-sample T-test for the means of competence and	
	importance of employability skills (culinary)	205



# LIST OF APPENDICES

	Page
Appendix A	283
Appendix B	302
Appendix C	303
Appendix D	



## **Chapter 1 Introduction**

## Overview

This chapter introduces the background of the study. The problem statement is highlighted together with the research objectives and research questions. The theoretical framework and the significance of the study are also presented in this chapter. Malaysia needs a high skilled workforce to support the growth of the industry. With dynamically changing job market and progressive technological change, employees are expected to keep abreast of global economics.

In the process of achieving the status of a developed nation by the year 2020, Malaysia needs to restructure its workforce to ensure that middle-level workers are highly skilled. Malaysian future workforce has to be able to cope with the changing nature and demands of works. Future workforce needs to acquire the employability skills required by all industries. Vocational and technical education can play a major role in providing the future workforce with employability skills. The Government would like more students to pursue education in technical and vocational training and be trained and qualified. This field now comprises only 25 percent of the workforce (Eleventh Malaysian Plan, 2016 – 2020). This Plan aims to boost this workforce to 35 percent, at par with academic and professional graduates.

Entering the 21st century, many important changes take place in the society's social life. This is the result of the changes, development, and sophistication of technology from previous times. Information and communications technology have been playing an important role in promoting products to the world market and it, in turn, improves the efficiency of economy. Globalization also speeds up growth of technology and brings changes at work to give impact to skills of individuals. It is anticipated that more works are likely to be generated in areas of information

processes, usage of computers and control systems. The new generation of works requires highly skilled workforce to use new technologies. Works in present times are characterized as change in production, from any amount of high-value production; an increase of workforce emulation; management of information; and extensive restructuring.

According to the U. S. Department of Labor's Bureau of Labor Statistics (2011) and results of Gallup polls (Clifton, 2011), several interesting changes are occurring in the 21st-century workforce. For the first time in our history, the fastest growing segment of the workforce is people of color. The number of women in the workforce is also rising steadily. Secondly, the members of the workforce are working longer into their lives. While more people of color and more women are working than ever before and people are working longer into their lives, growth in the labor force has actually decreased each decade since the 1970's. The average length of time spent with a single employer is decreasing. This equates to more careers in a worker's lifetime than ever before.

For the first time in polling history, people report that, first and foremost, the most important thing in their lives is to have a quality job, one with a steady paycheck and regular working hours totally thirty or more hours per week. Additionally, because the Baby Boomer generation is aging, the labor force is steadily growing older. The Bureau of Labor Statistics projected that from 2006 to 2016, the number of workers ages 55 to 64 will increase by 36.5% while the number of workers who are 65 and older will increase by 81%. Aging of the workforce was echoed by the North Iowa Corridor Economic Development Corporation (2011). When local businesses were asked about how many employees do have in each of the following age ranges. Three areas showed change between 2010 and 2011.

There were decreases in the number of employees in the 19-29 and 30-39 age ranges and growth in the 60-65 age range. All other age ranges remained stable. Because more people of color and more women are joining the workforce workers are working longer, and workers are changing jobs more often, we have a workforce that needs career development for new workers and recurring career development throughout a worker's lifetime.

The on-going changes at the workplace, the work itself and the development of advanced technology surely will require workforce to have advance knowledge in the areas of works, high skills, and positive attitudes. The advancement of new technologies changes the way works are done and brings about a shift of workforce requirement from low skills to workforce being well informed and high skilled (K-Worker).

The current workplace needs workforce with high technical skills as well as ability to relate to others. To overcome such challenges in work environment that always changes, society needs education and training which is at par with the requirements. In view of the current changes at workplace and the work it, current and future generation of workers have to be well trained and technical-vocational education plays a big role in producing workforce needed by the industries.

Technical-vocational education and training (TVET) system are designed to help students become successful workers. Unlike the academic system, TVET system is a system designed with the purpose of fulfilling the manpower demands of the industries by providing needed skills required at workplaces. Human capital is the most important resource for national development. The status of a nation, whether advanced or otherwise, depends on the competencies and skills of its human capital as well as the strength of its value system. (Eleventh Malaysian Plan, 2016 – 2020).

Due to today's business challenging competitive environments, organizations continue to focus on adaptation, cost reduction, increased productivity, new markets, new products and services as a mean to compete and survive in the industry. Organization choices with regard to recruitment and training are largely being driven by these business strategy directions. In this environment, employees need to play proactive roles to be able to support the increased competitiveness, innovation, flexibility and client focus. Organizations are increasingly seeking a more highly skilled workforce where generic and transferable skills are broadly distributed across the organization. There has been broad agreement that all young people need a set of personal attributes and skills that will prepare them for both employment and further learning. It is also recognized that the ongoing employability of individuals is dependent on them having a set of relevant skills, as well as a capacity to learn and how to learn new things.

Today employers seek out for a graduate that has the balance between academic and soft skills. It's no surprise that some students might do not even know what employability skills are all about, they might not even know what the employer expect from them upon their graduation. Some pointed out that, a degree is just a ticket, but how do they translate their academic performance into action when they are working, that is the moment of truth. Some employers underestimated the capability of a fresh graduate since they are so – called fresh blood that entering the workforce with no or little experience. Some mentioned about the incompetency of the fresh graduates, as they are not reliable, lack of creativity and poor communication skills derived from the low self-confident. In general, they are lack of so-called soft skills (Nurita et al., 2004).

A survey, conducted by the Ministry of Higher Education (MOHE, 2009), only 58.2 % of the bachelor graduates in 2009 are in the workforce, only 5.0 % further their study, 1.6 % enhancing their skills, another 24.7% unemployed and 10.5 % waiting for job placement. For this particular issue of employability, in July 2009, one seminar had been conducted to review some of the facts and figures regarding the issue.

The education ministry had set specific statement which is 75% of the graduates employed in their relevant field within six months of their graduation in order to produce competent graduates to fulfill national and international man power needs with (MOHE, 2009).

In progressing towards an advanced nation, we will need more high-skilled workers. Therefore, the Government would like more students to pursue the education in technical and vocational training and be trained and qualified. This field now comprises only 25 percent of the workforce. This Plan aims to boost this workforce to 35 percent, at par with academic and professional graduates. For this reason, Technical and Vocational Education and Training (TVET) will be strengthened (Eleventh Plan Period, 2016 - 20202). The government will be allocated 1 billion ringgit to the Skills Development Fund, compared with 500 million ringgit in the previous Plan period. Through this program, TVET graduates will have the opportunity to secure high-paying jobs in sectors such as oil and gas, aviation engineering, shipping and automotive (Eleventh Plan Period).

Ministry is trying their best to address the issue. Based on the text by Minister of Higher Education Malaysia recently. The graduates of higher education institutions, being employable means having the qualities needed to maintain employment and progress in the workplace. Employability from the perspective of a higher education institution is therefore about producing graduates who are capable and able, and these

impacts upon all areas of university life. According to Malaysian Eleventh Plan period, TVET diploma graduates accredited by Department of Skill Development (DSD) have limited access to continuing their studies at degree level in the institute of higher education (IHE) due to more emphasis on practical components, different quality assurance mechanism and the perception that these graduates are less academically inclined. On the other hand, TVET graduates accredited by MQA have more accessibility to pursue higher education in IHEs as their curriculums are inclined to the academic track. This has led to unclear TVET articulation. Lack of industry input in curriculum design has resulted in the mismatch of skills required by industry and the skills attained by TVET graduates. Industries demand for work-ready TVET graduates who are competent and multi-skilled.

Thus, the roles of higher education Institution in order to enhance graduates employability embedded into two main components: curriculum and co-curriculum. The fundamental questions to be answered are whether those two components are able to help to develop a strong character of the graduate." The minister pointed out the strategy for co-curriculum such as informal training, entrepreneurship program, Industry partnership, international internship programs and inculcating positive value. In transforming Malaysian educational systems for the 21st century, Ministry of Education Malaysia plays the role in preparing educators, learners, schools, higher educational institution towards first class mentality which is the main aim of The National Higher Education Strategic Plan (NHESP) and the first class mentality workers is characterized as a of human capital that can meet the needs of individual, family, community, nation and the world (Ministry of Higher Education, 2012). Therefore, educational institutions should recognize the important aim of the Ministry of Education Malaysia in order to produce semi-skilled and highly skilled workforce.

Technical and Vocational Education and Training (TVET) worldwide also has taken steps to produce a high-quality skilled workforce for the future. This is not exceptional for the TVET in Malaysia and 21st century skills are being looked into for that particular reason (Aring, 2011; Bybee & Fuchs, 2006; Daniel & Hultin, 2002; Kechik, 2011; Nwogu, 2011; Ministry of Higher Education, 2012).

Worldwide reports regarding 21st century skills were looking at the issue of developing the competent workforce for the future and they are pointing to education systems, particularly at the higher education institutions since they are the providers of the human capital. Higher education institution held important roles and responsibilities to prepare students to be the workforce for the future especially in surviving the dynamic economic environment (N. M. Triki, 2010). As for TVET, to prepare for 21st century skills, all parties involved in the organization must look at the history of technical and vocational education to create a better future for the direction of TVET in the 21st century. There are many types of research, studies, and conferences related to transforming TVET for 21st century education being done worldwide. The topics raised revolved around the problems and issues faced by TVET institutions such as appropriate skills required to produce successful graduates, the transformation of education, suitable TVET programs, employability, and workforce to fit the global market. Dason, Hamzah, and Udin (2010) have reviewed the paths gone through by Technical and Vocational Education (TVE) in Malaysia. Some of the major problems faced by TVET in Malaysia, including lack of engagement with related industries, lack of educators who have experience in the industries, lack of funds and policy to support TVE, negative impression in TVE, and the curriculum is not effective and flexible were the major problems being discussed.

The Association of South East Asian Nations (ASEAN) market has been interesting for major countries over the world as a new consumer market due to the wealth of resources and a huge quantity of people. Meanwhile, ASEAN has concern with group cohesiveness of 10 countries in the Southeast Asia region; Thai, Laos, Indonesia, Singapore, Malaysia, Philippine, Brunei, Myanmar, Cambodia and Vietnam. This concern stems from negotiation power and sharing resource within the region. Moreover, these countries committed to the ASEAN Community in 2015 and aim to create a strong socio-culture community, economic community, and security community.

In the ASEAN economic community (AEC), the ASEAN Summits have considered and approved the ASEAN single market concept. Under this program, ten countries can move goods, service, capital and skilled workers without inter-trade barriers, such as tariffs and regulations. This agreement will begin in 2020 and would strongly affect Thai workers if the government is not prepared to educate and fulfill people capacity, especially in 7 key professional occupations; doctors, engineers, nurses, architects, accountants, dentists, and surveyors that are the primary job mobility group.

The government, education ministry and academic institutes must concern the readiness of new graduates for AEC. Each year many students graduate from private and public academic institutes. A few of them cannot seek jobs. Thus, the education institutes play important roles in the labor market (Dekker, Grip, & Heijke, 2002) for guiding students on how to apply for job positions and plan their individual career roadmap.

Most new graduate applicants are over-educated for their first jobs according to companies (Dekker, Grip, & Heijke, 2002). However, the qualities of graduates

have been a critical point. Not only is academic knowledge important, but also employability skill and job mobility. This research aims to explore the level of student employability skill, and identify factors that influence international job mobility. The research is divided into 5 parts. The first part is the introduction, the second part is a literature review, the third part describes the methodology, the fourth part presents the findings and the last part is a conclusion and discussion section.

The policy makers are still making plans to increase graduate's skills therefore they needs to enhance employability skills among graduates in order to meet the need of the current workforce. The key player in enhancing employability is the Higher education Institutions and their responsibility to identify how they can enhance skills of their future employees. Generic skills are the key term used as employability skills in most countries, but what is meant by this term varies in different countries. Before moving on, it is necessary to explore some definitions of employability and the main interrelated tenets explicitly inherent in this concept. The UK, France, Germany, Australia and the USA have been promoting the concept of employability and developing skills categories since the 1980s. The USA, Australia and the UK use the following descriptive words – 'core', 'generic', and 'key' – skills that are considered essential for employability.

Table 1.1 gives an example of the categorization used by other countries and terminology used in relation to employability skills. It provides a researcher with an interesting linguistic perspective for a discourse analysis study relating to the expectations, priority, and values that different countries place on employability skills. However, this is outside the remit of this research.

Table 1.1 *Terminology relating to employability skills as used in different countries* 

Country	Term used
United Kingdom	Core skills, key skills, common skills
New Zealand	Essential skills
Australia	Key competencies, employability skills, generic skills
Canada	Employability skills
United states	Basic skills, workplace know-how, necessary skills
Singapore	Critical enabling skills
France	Transferable skills
Germany	Key qualifications
Switzerland	Trans-disciplinary goals
Denmark	Process independent qualifications

Source: National Centre for Vocational Education Research (2003)

Educational challenges are closely intertwined with the economic, political, social, cultural and religious agenda of any nation. Socially and culturally, there is an expectation for improvement in living conditions offered and created by higher levels of education of the masses. As economic activities change from an agricultural mode to that of manufacturing, industrial and digital, so too are their changes in the types of employability skills and competencies required. This ignited a constant challenge on the relevance of education. Many nations have given simultaneous emphasis to adult education and to universal education for the young, both emphasizing on basic literacy. As the level of education is raised and as life expectancy increases, the question of employability becomes all the more important; transforming the importance of education beyond basic literacy alone.

Recently, employability and the creation of a knowledge-based economy have become fundamental concerns in many countries, including Malaysia. Realizing the need to achieve a high-income economy, the Malaysian Government through its Eleventh Malaysia Plan (2016-2020) is transforming TVET by enabling industry-led approach is crucial to produce skills human capital that meet the industry demand and

support the migration of all economic sectors towards knowledge intensive activities, in line with the aspiration to become a high income nation by 2020. It also focuses on labor market reforms that aim to develop the country's human capital, with special emphasis on lifelong learning and technical and vocational education and training (TVET) as a means to raise the overall quality of the workforce by enhancing skills that have immediate applicability in the labor market. TVET is now commonly considered a mainstream education option, and many high-income countries adopt a 'dual pathway' model of education – a model that Malaysia plans to emulate as well. Thus, improving the availability, access and quality of lifelong learning through TVET is considered equally important to the formal academic pathway in the country.

The concept of lifelong learning, also a nascent focus for many countries, is one that has solid connections to TVET. In Malaysia, the various programs conducted at certificate and diploma levels are widely recognized as formal lifelong learning programs, and this is the main focus for the Ministry of Higher Education (MOHE) to begin acculturating lifelong learning in the Malaysian society. The Ministry is thus proposing the publication of a Blueprint on Lifelong Learning for the country; an effort that will greatly involve TVET programmes and providers.

In this study, the researcher focused on the field of hospitality because there is a limited number of studies regarding employability skills in hospitality programs in Malaysia such as effectiveness, perceptions of stakeholders regarding hospitality programs, standards and quality of the programs, and methods used in the programs. Additionally, there is a concern regarding the progress and impact of employability skills programs to improve the skills of the workforce and minimize unemployment.

## **Statement of the Problem**

Malaysian labor force increased from 9.6 million in 2000 to 11.3 million in 2005 and by 2010 it is expected to reach 12.4 million. Among all employment sectors in Malaysia, manufacturing sector will experience the largest increment in employment. More people will be employed in manufacturing sector compared to other sectors. It is estimated that by 2010, 30% of the employment will be in manufacturing. Unemployment rate in Malaysia has been quite steady. It was 3.1% in 2000, 3.5% in 2005 and it is expected to remain at 3.5% in 2010. The Economic Planning Unit of Malaysia (EPU) reported that the number of workers increased at an average of 3.2% a year, from 9.6 million in 2000 to 10.5 million workers in 2003. An estimate of manpower requirement in industrial sector, especially in manufacturing was 2.8 million in 2003. This sector renders 270,700 opportunities of new works as a result of growth of domestic industry. This amount to average 3.4% in a year and in 2003 becoming 27.9% for entire work sectors. Unemployment is one of the problem faced by many countries. The International Labor Organization reported that there were about 6.67% unemployment rate in United States, 5.24% in Germany, 7.3% in United Kingdom and 5.72% in Australia. Meanwhile in Malaysia, the unemployment rate was about 3.22%. This report was based on unemployment rate in 2014 (International Labor Organization, 2014). According to Department of Statistics Malaysia, the unemployment rate in Malaysia has increased 0.3 percent in October 2014 compared to September the same year. This percentage involved 378,200 labor force that were unemployed during the Labor Force Survey conducted by Department of Statistics Malaysia (The Office of Chief Statistician Malaysia, 2014). The report define 'labor force' as people aged between 10 15 to 64 years and are either employed or unemployed during the survey being conducted and the 'unemployment rate' as the

## References

- Abdul Hamid, M. S., Islam, R., & Abd Manaf, N. H. (2014). Employability Skills Development Approaches: An Application of the Analytic Network Process. *Asian Academy of Management Journal*, 19(1), 93-111.
- Abdul Rahim M. Ali. (2000). Ilmu Pendidikan DPM. Siri Pengajian dan Pendidikan Utusan. Kuala Lumpur. Utusan Publications & Distributors.
- Academic Leader. (2004). Stakeholder inputs help curriculum revision. *Academic Leader*, 20(7): 2–8.
- ACRL. (2004). Information literacy competency standards for higher education.

  American Library Association. Retrieved from http://www.ala.org/acrl/ilcomstan.html.
- ADB. (1999). Impact Evaluation Study of the Technical and Vocational Education Projects in Malaysia, Pakistan, Papua New Guinea and Sri Lanka (Report No. IES: REG 99035). Manila: ADB.
- Ahmad-Tajudin, J. (2009). Vocational and Skills Teachers Professionalism Development. Technical and Vocational Education Division, Ministry of Education Malaysia, Putrajaya.
- Airey, D., and Frontistis, A. (1997). Attitudes to careers in tourism: An Anglo Greek comparison. Tourism Management, 18 (3), 149-158.
- Alhelalat, J. A. (2015). Hospitality and Non-Hospitality Graduate Skills between Education and Industry. *Journal of Business Studies*, 6 (4). 46 55.
- Ali, F.A, Y. Long, F.A. Zainol and M. Mansor. (2012). Students' Self Perceived Importance of Employability Skills needed: A Case Study in University of Sultan Zainal Abidin (UNISZA), Malaysia. Proceedings of the 2<sup>nd</sup> International Conference on Management held on 11th-12th June at Langkawi Kedah, Malaysia.
- Al-Alawneh, M. K. (2014). Examining educators' and employers' perceptions on career and technical education graduates' employability skills for the labor market in Jordan. The Pennsylvania State University. ProQuest, UMI Dissertations Publishing. 3524611.
- Alston, A. J., Cromartie, D., Wakefield, D., & English, C. W. (2009). The importance of employability skills as perceived by the employers of United States' landgrant college and university graduates. *Journal of Southern Agricultural Education Research*, 59, 56-69.
- Akerele, W.O. (2007). Management of Technical and Vocational Education in Nigeria: The Challenges of the country. *Lagos Journal of Educational Administration and Planning*, 3(1): 11-21.

- Annaraud, K. (2006). A Comparision of Skills Necessary for Successful Careers for American and Russian Hospitality Students upon Graduation. *Journal of Hospitality Tourism Education*. Vol.18, No. 4.
- Aring, M. (2011). Technical and Vocational Education and Training: A Study of Promising Models in International Development. United States.
- Ashton, T. & Green, F. (1996). *Education, Training and the Global Economy*. Cheltenham: Edward Elgar.
- Aspin, D. & Chapman, J. (2001, July). *Lifelong learning: Concepts, theories and values*. Paper presented at the SCUTREA 31st Annual Conference, University of East London, London, 3–5 July.
- Australian Chamber of Commerce and Industry & Business Council of Australia. (2002). *Employability skills for the future*, Department of Education, Science and Training, Canberra.
- Babbie, E. (2007). Conducting qualitative field research. In The practice of social research (11th ed.). U.S.A.: Thomson Wadsworth.
- Babbie, E. (1973)." The Practice of Social Research (9th edition)". Belmont, CA: Wadsworth.
- Babbie, E. (2007). Conducting qualitative field research. In The practice of social research (11th Ed.). U.S.A.: Thomson Wadsworth.
- Bach, S. A., & Milman, A. (1996). A novel technique for reviewing a hospitality management curriculum. *Hospitality and Tourism Educator*, 8(1), 37-40.
- Bakar, A.R. and I. Hanafi. (2007). Assessing employability skills of technical-vocational students in Malaysia. *J. Soc. Sci.*, *3*: 202-207. DOI: 10.3844/jssp.2007.202.207
- Barnett, R. (2006). Graduate attributes in an age of uncertainty. In P. Hager, & S. Holland (Eds.), *Graduate Attributes, Learning and Employability*, 6, 49-65. http://dx.doi.org/10.1007/1-4020-5342-8\_3
- Barron, P., & Maxwell, G. (1993). Hospitality management students' image of the hospitality industry. *International Journal of Contemporary Hospitality Management*, 5(5), 5-8.
- Barron, P., Maxwell, G., Broadbridge, A., & Ogden, S. (2007). Careers in hospitality management: Generation Y's experiences and perceptions. *Journal of Hospitality and Tourism Management*, 14(2), 119-128.
- Barrows, C.W., & Walsh, J. (2002). Bridging the gap between hospitality management programmes and the private club industry. *International Journal of Contemporary Hospitality Management*, 14(3), 120-127.

- Beattie, R. S. (2002), "Developmental managers: line managers as facilitators of workplace learning in voluntary organizations", unpublished doctoral thesis, University of Glasgow, Glasgow.
- Becker, & Gary, S. (1964). *Human Capital: A Theoretical and empirical analysis with special references to education*. New York: Bureau of Economic Research.
- Beebe, T.J., Harrison, P.A., Anderson, R.E., Fulkerson, J.A., & Mika, T. (1997). Computerized school surveys. Design and development issues. *Social Science Computer Review*, 15(2), 159-169.
- Bennett, T.M. (2006). Defining the importance of employability skills in career/technical education. *Dissertation ProQuest Information and Learning Company*.
- Bennett, N., Dunne, E., & Carre, C. (2000). Skills development in higher education and employment. Buckingham: SRHE & Open University Press.
- Bennett N, Dunne E, Carre C. (2006). Skills development in higher education and employment. Buckingham: SRHE & Open University Press; 2000.
- Business Council of Australia (BCA). (2006). New concepts in innovation: The keys to a growing Australia. Melbourne: BCA.
- Bieger, R.G. & Gerlach, J.G. (1996). *Educational research: A practical approach*. New York: Delmar.
- Binici, Hanifi. & Arı, Necdet. (2004). Seeking New Perspectives in Technical and Vocational Education. *GÜ, Gazi Eğitim Fakültesi Dergisi*. Cilt.24. Sayı.3.
- Bless, C., Higson-Smith, C. & Kagee, A. (2006). Fundamentals of Social Reserch Methods: An African Perspective. Cape Town: Juta and Company Ltd.
- Bok, D. (2006). *Our Underachieving Colleges*. Princeton, NJ: Princeton University Press.
- Bordogna, J. (1996). *Making connections: The role of engineers and engineering education*. The Bridge, 27(1), Spring. Retrieved from http://www.nae.edu/nae/bridgecom.nsf/
- Borden, L. M., Lee, S. A., Serido, J., & Collins, D. (2008). Changing college students' financial knowledge, attitudes, and behavior through seminar participation. *Journal of Family Economic Issues*, 29(1), 23-40.
- Borgir, H. & Peltzer, R. (1999). *Lifelong learning and vocational education and training: A teachers' and trade union view*. In M Singh (ed.), Adult learning and the future of work. Hamburg: Robert Seeman, 1999: 51-61.
- Boyatzis, R. E. (1982). *The Competent Manager: A Model for Effective Performance*. New York: Wiley.

- Breen, H., Walo, M., & Dimmock, K. (2004). Assessment of tourism and hospitality management competencies: a student perspective (presentation). In K. A. Smithe & C. Schott (Eds), *Proceedings of Tourism Research: Advances and Applications, New Zealand Tourism and Hospitality Research Conference*, Wellington, NZ, 8-10 December, Tourism Management Group, Victoria Management School, Victoria University of Wellington, Wellington, NZ.
- Brodjonegoro, B. (2003). The Indonesian Decentralization after law revision: Toward a better future? Department of Economics, University of Indonesia.
- Brownell, J. (1994). Ingredients for success in career development. *FIU Hospitality Review*, 22(2), 1–17.
- Brownell, J. & Chung, B. (2001). The management development program: A competency-based model for preparing hospitality leaders. *Journal of Management Education*, 25(2), 124-145.
- Bryman, A. (2008), Social research methods, Oxford University Press, Oxford.
- Bunt, K., McAndrew, F., & Kuechel, A. (2005). *Jobcentre Plus Employer (Market View) Survey 2004*. Sheffield: DWP.
- Burgaz, B. (2008). Employability Competences of Vocational Secondary School Students. *Eurasian Journal of Education Research*, 31: 17-34.
- Bybee, R. W., & Fuchs, B. (2006). Preparing the 21st century workforce: A new reform in science and technology education. *Journal of Research in Science Teaching*, 43(4), 349–352.
- Casner-Lotto, J & Barrington, L. (2006). Are they ready to work? Results that matter:

  21<sup>st</sup> century. Employers' perspectives on the basic knowledge and applied
  skills of new entrants to the 21st century. U.S. workforce. The Conference
- skills of new entrants to the 21st century U.S. workforce. The Conference Board.
- Chi, C., G., & Gursoy, D. (2009). How to Help Your Graduates Secure Better Jobs? An Industry Perspective. *International Journal of Hospitality Management*, 21(3), 308-322.
- Chung, K. Y. (2000). Hotel management curriculum reform based on required competencies of hotel employees and career success in hotel industry. *Department of Hotel and Tourism Management*, Vol.21. pp. 473-487.
- Chung-Herrera, B. G., Enz, C. A., & Lankau, M. J. (2003). Grooming future hospitality leaders: A competences model. *Cornell Hotel and Restaurant Administration Quarterly*, 44(3), 17–25.
- Chen, G., Donahue, L., & Klimoski, R. (2004). Training undergraduates to work in organizational teams. *Academy of Learning and Education*, 3 (1), 27-40.
- Chen, Z. (1996). *Using Meta rules for fuzzy inference control*. Fuzzy Sets and Systems, Vol 79, 163-173.

- Christou, E. (2000) —Revisiting competencies for hospitality management: contemporary views of the stakeholders. *Journal of Tourism and Hospitality Education*. Vol.14. No.1.
- Clarke, J. (2007). *Employability Skills and the Financial Services Training Package*. Australia: Department of Education Science and Training.
- Clifton, J. (2011). The Coming Jobs War. New York: Gallup Press.
- Colyer, S. (2000). 'Organisational Culture in Selected Western Australian Sport Organisations'. *Journal of Sport Management*, Vol. 14 pp 321-341.
- Coplin, B. (2003). 10 things employers want you to learn in college: The know-how you need to succeed. Ten Speed Press: CA.
- Cornford, I. R. (1999). Imperatives in teaching for lifelong learning: Moving beyond rhetoric to effective educational practice. *Asia-Pacific Journal of Teacher Education*, 27 (2), pp. 23-35.
- Connolly, P. & McGing, G. (2006). Graduate Education and Hospitality Management in Ireland. *International Journal of Contemporary Hospitality Management*, 18(1), 50-59.
- Coplin, B. (2003). 10 things employers want you to learn in college: The know-how you need to succeed. Ten Speed Press: CA.
- Creswell, J. W. (2009). Research design: Qualitative, quantitative and mixed methods approaches (3rd Ed.). Thousand Oaks, CA: Sage.
- Creswell, J. (2007). Qualitative inquire & research design: choosing among five approaches (2nd Ed.). Thousand Oaks, CA: Sage Publications, Inc.
- Creswell, J. (2010) "Mapping the developing landscape of mixed methods research", in Sage Handbook of Mixed Methods in Social & Behavioral Research, Tashakkori, A. and Teddlie, C. (Eds) 2010, Sage, California, pp 45-68.
- Creswell, J., & Plano Clark, V. (2007). *Designing and conducting mixed methods research*. Thousand Oaks, CA: Sage Publications, Inc.
- Creswell, J. W., & Plano Clark, V. L. (2011). *Designing and conducting mixed methods research* (2nd ed.). Thousand Oaks, CA: Sage.
- Creswell, J. W. & Miller, D. L. (2000). Determining validity in qualitative inquiry. *Theory into Practice*, *39*(3), 124-131.
- Cumming, J. J., & Maxwell, G. S. (2004). Assessment in Australian schools: current practice and trends'. *Assessment in Education*, 11, 89-108.
- Curtis, D. D., & McKenzie, P. (2002). *Employability skills for Australian industry: Literature review and framework development.* Canberra: Department of Education, Science and Training.

- Daniel, J., & Hultin, G. (2002). *Technical and vocational education and training:* towards the 21st century: UNESCO and ILO Recommendations. Retrieved from http://www.voced.edu.au/node/36549
- Dason, A. B., Hamzah, R. B., & Udin, A. Bin. (2010a). *Hala Tuju Pendidikan Teknik dan Vokasional ke arah Memartabatkan Falsafah Pendidikan Negara*. Edupress.
- Daft, R.L. (2005). The leadership experience (3<sup>rd</sup> Edition). Mason, OH: South-Western.
- Dekker, R., de Grip, A., & Heijke, H. (2002). "The effects of training and overeducation on career mobility in a segmented labor market", *International Journal of Manpower*, Vol. 23 Issue: 2, pp.106 125, https://doi.org/10.1108/01437720210428379.
- Department of Statistics Malaysia. (2014). The Office of Chief Statistician Malaysia, Putrajaya, Malaysia.
- De Vos, A. S. (2002). *Qualitative data analysis and interpretation*. In AS de Vos, H Strydom, CB Fouché & CSL Delport (eds.), Research at grass roots: For the social sciences and human service professions. Second edition. Pretoria: Van Schaik, 2002: 339–355.
- Devins, D., & Hogarth, T. (2005). Employing the unemployed: Some case study evidence on the role and practice of employers. *Urban Studies*, 42(2), 245-256. Retrieved from http://dx.doi.org/10.1080/0042098042000316128.
- Dhesi, S. A (2001). Expectation and post school choice. *Education + Training*, 43(1), 14-24.
- Dimmock, K. (1999). 'Management style and competitive strategies among tourism firms in the Northern Rivers', *Tourism Management*, Vol 20 pp 323-339.
- Dimmock, K., Breen, H. and Walo, M. (2003). "Management Competencies: An Australian Assessment of Tourism and Hospitality Students", *Journal of the Australian and New Zealand Academy of Management*, Vol. 9, No. 1, 2003 pp. 12 26.
- Doolen, T., Hacker, M., & Van Aken, E. (2003). The impact of organizational context on teamwork effectiveness: A study of production team. *IEEE Transactions on Engineering Management*, 50'.3, 285-296.
- Douglas Montgomery, Peck, E., & Vinning, G. (2012). *Introduction to Linear Regression Analysis (5th ed.):* Wiley.
- Dubrin, A. J. (2005). *Coaching and Mentoring Skills*. Upper Saddle River, New Jersey: Pearson Prentice Hall.
- Dubrin, A.J. (2007). Leadership: Research findings, practice, and skills (5th Ed.). Boston, MA: Houghton Mifflin Company.

- Duffy, B., Smith, K., Terhanian, G., & Bremer, J. (2005). Comparing data from online and face-to-face surveys. *International Journal of Market Research*, 47(6), 615-639.
- Dunne, E. & Rawlins, M. (2000). Bridging the gap between industry and higher education: Training academics to promote student teamwork. *Innovations in Education and Training International*, 37(4), 361-371.
- Dredge, D. (2011). *Innovations in tourism hospitality and event education*. Paper presented at the 5th The-ICE International Panel of Experts Forum, Taylor's University, Malaysia.
- Educational and Research Division (EMIS: Data as of 31 January 2014). *Eleventh Malaysian Plan*, 2016 2020.
- Erdem, M., Cho, S. H., & Johanson, M. M. (2006). Hospitality graduate education: A view from three different stakeholder perspectives. *Journal of Hospitality & Tourism Education*, 18(4), 45-55.
- Ernawati, B. Diyah. (2003) —Stakeholders' Views on Higher Tourism Educational *Annals of Tourism Research*. Vol.30. No.1.
- Erzberger, C., & Kelle, U. (2003). *Making inferences in mixed methods: the rules of integration.* in A. Tashakkori, & C. Teddlie (Eds), *Handbook of mixed methods in social and behavioral research*: 457-488. Thousand Oaks, CA: Sage.
- Evers, F. T., Rush, J. C., & Berdrow, I. (1998). The bases of competence. Skills for lifelong learning and employability. San Francisco: Jossey-Bass.
- Fallows, S. & Steven, C. (Eds.). (2000). Integrating Key Skills in Higher Education (London, Kogan Page).
- Fallows, S., & Weller, G. (2000). Transition from student to employee: A work-based program for "graduate apprentices" in small to medium enterprises. *Journal of Vocational Education & Training*, 52(4), 665-685.
- Federal Ministry of Education and Research. (2005). *Berufsbildungsbericht*. BMBF, Bonn.
- Finn, M., Elliott-White, M., & Walton, M. (2000). *Tourism and leisure research methods: Data collection: Analysis and interpretation*. Harlow: Pearson.
- Fraser, R.A. (2000). A longitudinal study of commitment to careers in the hospitality industry based on analysis of employment expectations and perceptions of hospitality students enrolled at New Zealand polytechnics in 1997/1998. A PhD thesis. Massey University, New Zealand.
- Fry, H., Davenport, E., Woodman, T. & Pee, B. (2002). Developing progress files: a case study, *Teaching in Higher Education*, 7(1), 97–111.

- Gal I. Big picture: *What does 'numeracy' mean?* GED Items. (1997; 12(4/5): Also available online through Testing Service of the American Council on Education. Retrieved from http://mathforum.org/teachers/adult.ed/articles/gal.html.
- Gay, L. P., Mills, G. E. & Airasian, P. (2006). *Educational research: Competencies for analysis and application*. 8<sup>th</sup> Edition. Ohio: Pearson.
- Gedye, S., Fender, E., & Chalkley, B. (2004). Geography and jobs: Undergraduate Expectations and Graduate Experience. *Journal of Geography in Higher Education*, 28(3), 381-396.
- Gold, J. (2003). Human Resource Development. In Bratton, J., and Gold, J. (Eds.) *Human Resource Management. Theory and Practice.* (3rd Ed.). Basingstoke, Hampshire: Palgrave Macmillan.
- Goldsmith, A. & Zahari, S. (1994). Hospitality Education in Malaysia: Filling the Skill Gap. *International Journal of Contemporary Hospitality Management*, 6(6), 27-31.
- Green, F. (2011). What is Skill? An Inter- Disciplinary Synthesis, LLAKES Research Paper 20, Centre for Learning and Life Chances in Knowledge Economies and Societies.
- Greene, J. & Caracelli, V. (2003) "Making Paradigmatic Sense of Mixed Methods Inquiry", in Handbook of Mixed Methods in Social & Behavioral Research, SCOTT, J. & MARSHALL, G. 2009. A Dictionary of Sociology, 3rd Ed. Oxford University Press.
- Greinert, W-D. (2004). European vocational training 'system' some thoughts on the theoretical context of their historical development. *European Journal Vocational Training*, No 32, p. 18-25.
- Hair, J., Black, W., Babin, B., Anderson, R., & Tatham, R. (2006). *Multivariate data analysis* (6th Ed.). Uppersaddle River, N.J.: Pearson Prentice Hall.
- Hairi, F., Ahmad Toee, M. N. & Razzaly, W. (2011). Employers' perceptions on soft skills of graduates: A study of Intel elite soft skill training. A Paper Presented at the *International Conference on Teaching & Learning in Higher Education* (ICTLHE 2011).
- Hamid, Z. A. (2009). Enhancing Graduate Employability Though Knowledge Management, IPPTN.
- Hamlin, B., Campbell, F., Reidy, M., & Stewart, J. (1999). In support of research-based organisation change and development through professional partnerships. *Occasional Paper Series*, Number OP002/99. ISSN 1464-1747. Wolverhampton Business School: Management Research Centre, 1–23.

- Hansen, R.S. and K. Hansen. (2010). "Quintessential Careers: What Do Employers Really Want? Top Skills and Values Employers Seek from Job Seekers." Quintessential Careers. Retrieved from http://www.quintcareers.com/printable/iob skills values.html
- Harrington, K., & Elander, J. (2003). Using assessment criteria to support student learning. *Investigations in University Teaching and Learning*, 1(1), 63-66.
- Harris, S. (2013). Half of employers say graduates are 'not up to the job': Findings fuel fears universities fail to equip students with life skills. Daily Mail Online. [Blog Post]. Retrieved from http://www.dailymail.co.uk/news/article-2419431/Half-employers-say-graduates-job-Findings-fuel-fears-universities-fail-equip-students-life-skills.html.
- Hassan, R., Razzaly, W., & Alias, M. (2012). *Technical and Vocational Education Teachers in Malaysia*. A country paper presented during the Experts Meeting organized by SEAMEO VOCTECH and UNESCO-UNEVOC in Conjunction with International Conference on The Excellence in Teacher Education and Research Innovation by Rajabhat Universities Network, Bangkok, Thailand, 25-28 December 2012.
- Hawley, J. (2009). *Prison education: Mapping of key data. Case study: Strategic plan of assistance and service to prisoners.* Birmingham. Report Number J30258915.G.H.K:http://.kbs-frb.Be/uploadedfile/KBS FRB/05%29picturedocuments.
- Heimler, R. (2010). Attitudes of college graduates, faculty, and human resource managers regarding the importance of skills acquired in college and needed for job performance and career advancement potential in the retail sector. (Doctoral dissertation). Retrieved January 16, 2014, from Dissertations & Theses (Accession No. AAT 3406253). Dowling College, Oakdale, NY.
- Herrington, J. & McLoughlin, C. (1999). Exploring the Development of Students' Generic Skills Development in Higher Education Using A Web-based Learning Environment. British Journal of Educational Technology, 30 (3), 231–243.
- Hillage, J. & Pollard, E. (1998). *Employability: Developing a framework for policy analysis, Department for Education and Employment* (DfEE). Research report RR85 (London, DfEE).
- Hippach-Schneider, U., et al. (2007) (eds.), Getting Ahead though Advanced Vocational Training. German Background Report on the OECD study "Skills beyond School", BMBF, Bonn. Retrieved from www.bmbf.de/pub/getting\_ahead\_through\_advanced\_vocational\_training.pdf
- Hippach-Schneider, U., Krause, M. and Woll, C. (2007). Vocational Education and Training in Germany short Description Cedefop Panorama series. 138

- Luxembourg: Office for Official Publications of the European Communities, (Federal Institute for Vocational Education and Training, BIBB).
- Hittleman, D., & Simon, A. (2006). *Interpreting educational research: An introduction for consumers of research*. Upper Saddle River, NJ: Pearson Prentice Hall.
- Hofer, B. and Pintrich, P. (1997) 'The development of epistemological theories: beliefs about knowledge and knowing and their relation to learning'. *Review of Educational Research*, Vol. 67, No. 1, pp. 88-140.
- Holden, L. (2004). Human Resource Development: the Organisation and the National Framework. pp 311-360. In Beardwell, I., Holden, L. and Claydon, T. (Eds.) *Human Resource Management. A Contemporary Approach.* (4th Ed.). London: Financial Times/Prentice Hall.
- Holtkamp, P., & Pawlowski, J.M. (2014). "How do Software Development Competences change in Global Settings an explorative study," Submitted for publication.
- Hong, J.S., &Wang, L.L. (2003). Competency Analysis Profile of F&B Managers in International Hotel Managers in Taiwan. *Asia Pacific Journal of Tourism Research*, 8(1), 26-36.
- Husman, S. H. S. (2005). *Meeting the Needs of Employers*. Proceedings of National Seminar on the Development of Technology and Technical-Vocational Education and Training in an Era of Globalization: Trend and Issues, Kuala Lumpur.
- Husain, M. Y., Mokhtar, S. B., Ahmad, A. A., & Mustapha, R. (2014). Importance of employability skills from employers' perspective. *Procedia-Social and Behavioural Sciences*, 7, 430-438.
- Jailani, Wan Mohd Rashid, Noraini & Wahid (2005). *Technical and Vocational Education and Training (TVET) from Malaysia Perspective*. Paper presented at 2nd International TT-TVET EU-Asia-Link Project Meeting, VEDC Malang.
- James, M. L. & Baldock, B. (2004). Soft skills: which ones should be emphasized? *Wisconsin Business Education Journal*, 53 (1), 16-22.
- James, R. F., & James, M. L. (2004). Teaching career and technical skills in a "mini" business world. *Business Education Forum*, 59(2), 39-41.
- Jauhari, V. (2006). Competencies for a Career in the Hospitality Industry: An Indian Perspective. *International Journal of Contemporary. Hospitality Management*, 18(2), 123-134.
- Jayawardena, C, (2001). Challenges in International Hospitality Management Education. *International Journal of Contemporary Hospitality Management*, 13(6), 310-315.

- Jelas, Z. M., & Azman, N. (2005). Generic skills provision in higher education: A Malaysian perspective. *The International Journal of Learning*, 12(5), 200-210.
- Jeong, H-W. (2000). Peace and Conflict Studies: An Introduction. Aldershot, England: Ashgate Publishing. Fisher Special Reserve 327.172 119 & Cpacs Library 303.69 Jeo.
- Judy, R., & D'Amico, C. (1997). Workforce 2020. Work and workers in the 21st century. Indianapolis, IN: Hudson Institute.
- Juhdi, N., Pa'Wan, F., Othman, N.A., & Moksin, H., (2010). Factors influencing internal and external employability of employees. *Business and Economics Journal*, 11, 1–10.
- Kahn, L., Abdo, M., Hewes, S., McNeil, B., and Norman, w. (2011). *The way to work. Young people speak out on transitions to employment.* London: The Young Foundation. Retrieved from http://www.youngfoundation.org/files/images/The\_Way\_to\_Work.pdf
- Kamal Khir. (2006). *Training employable graduates: Innovation in training methodology*. Paper presented at National Conference on Continuing Technical Education & Training 2006, Challenges in Technical Education and Training; Enhancing Employability among Graduates 28-29 July 2006, The. Katerina Hotel, Batu Pahat, Johor.
- Kathleen C. (2005). *Developing Employability Skills*. Regional Educational Laboratory. School Improvement Research Series (SIRS).
- Kay, C., & Russette, J. (2000). Hospitality- Management Competencies. *Cornell Hotel and Restaurant Administration Quarterly*, 41(2), 52-63.
- Kazilan, F., Hamzah, R. & Bakar, A.R. (2009). Employability Skills among the Students of Technical and Vocational Training Centers in Malaysia. *European Journal of Social Sciences*: 9(1): 147-160.
- Kearns, P. (2001). Generic skills for the new economy. A review of research relating to generic skills. Adelaide, Australia: National Centre for Vocational Education Research.
- Kechik1, A. A. (2011). Reformasi Dalam TVET: Perubahan Masa Hadapan. *Journal of Edupres*, 1, 336–341.
- Kementerian Pengajian Tinggi Malaysia (KPTM). (2006). *Modul pembangunan kemahiran insaniah (soft skills) untuk institusi pengajian tinggi Malaysia*. Serdang: Universiti Putra Malaysia.
- Klein, J. T. (1990). *Interdisciplinary History, Theory, and Practice*. Detroit: MI Wayne State University Press.
- Knight, P., & Yorke, M. (2004). Employability through the curriculum. *Tertiary Education and Management*, 8(4), 261-276.

- Knowles, T., Teixeira, R. & Egan, D. (2003). Tourism and Hospitality Education in Brazil and the UK: a Comparison. *International Journal of Contemporary Hospitality Management*, 15/1, 45-51.
- Koc, E. (2010). *Hiring up 5.3 percent for the class of 2010*. National Association of Colleges and Employers.
- Kouwenhoven, W. (2010).Competence- Based Curriculum Development in Higher Education: Some African Experiences. In Cantrell, M., Kools, M., & Kouwenhoven, W. (Eds). Access & Expansion: Challenges for Higher Education Improvement in Developing Countries. Amsterdam, VU University Press. Retrieve from http://hdl.handle.net/1871/15816.
- Krejcie, R. V, & Morgan, D. W. (1970). Determining sample size for research activities. *Education and Psychological Measurement*, *30*, 607–610. Retrieved from doi: 10.1177/001316447003000308
- Kusluvan, S., & Kusluvan, Z. (2000). Perceptions and attitudes of undergraduate tourism students towards working in the tourism industry in Turkey. *Tourism Management*, 21(3), 251 -269.
- Kwok, M. (2004). Towards an Understanding of Employability Skills Development among University Graduates for Workplace Entry. Manitoba: The University of Manitoba.
- Ladkin A. (2011). Exploring Tourism Labor. Annals of Tourism Research, Vol. 38, No. 3, 1135–1155, Elsevier Ltd. All rights reserved. Great Britain.
- Lam, T., & Xiao, H. (2000). Challenges and constraints of hospitality and tourism education in China. *International Journal of Contemporary Hospitality Management*, 12(5), 291-295.
- Learning and Skills Council. (2003). *National Employers Skills Survey 2003: Main Report*. UK: LSC.
- Lee Fui Tong. (2003). Identifying essential learning skills in student's engineering education, Monash University Malaysia. Retrieved from http://surveys.canterbury.ac.nz/herdsa03/pdfsref/Y1111. Pdf.
- Lichtman, M. (2009). *Qualitative Research in Education: A User's Guide*. 2nd Edition. Sage Publications, Inc.
- Lincoln, Y., & Guba, E. (1985). *Naturalistic inquiry*. Beverly Hills, CA: Sage Publications, Inc.
- Littlejohn, D., & Watson, S. (2004). Developing graduate managers for hospitality and tourism. *International Journal of Contemporary Hospitality Management*, 16(7), 408-414.

- Lofland, J., Snow, D., Anderson, L., & Lofland, L. (2006). *Analyzing social settings:* a guide to qualitative observation and analysis. Belmont, CA: Wadsworth/Thompson.
- Lorraine, D. P., & Peter, S. (2007). "The key to employability: developing a practical model of graduate employability", Centre for Employability, University of Central Lancashire, Preston, UK. *Education and Training*, 49 No. 4, 2007.pp. 277-289.
- Lu, Y. W. (1999). Important Skills for Taiwanese Hospitality and Tourism Graduates as Perceived by Hospitality Educators and Human Resource Managers. Unpublished master's thesis, University of Wisconsin-Stout, USA.
- Lussier, R. N., & Achua, C. F. (2007). Leadership: theory, application & skill development (3rd Ed.). Mason, Ohio: South-Western Cengage Learning.
- Lynch, R. L. (2000). High School Career and Technical Education for the First Decade of the 21st Century. *Journal of Vocational Education Research*, 25(2): 1-20.
- Maclean, R., & Pavlova, M. (2011). Skills development for employability (TVET) in higher education: issues and challenges. *Journal of Asian Public Policy*, 4(3), 321–330. doi:10.1080/17516234.2011.630226
- Maclean, R. & D. Wilson, (Eds.). (2009). *International Handbook of Education for the Changing World of Work: Bridging Academic and Vocational Learning*. Dordrecht: Springer Science and Business Media.
- Maclean, R., & Ordonez, V. (2007). Work, skills development for employability and education for sustainable development. *Educational Research Policy Practice*, 6, 123-140. Retrieved from http://dx.doi.org/10.1007/s10671-007-9017-y.
- Malhi, Ranjit Singh. (2009). The hard truth about graduate employability and soft skills. ADEPT: *Higher Education Leadership Research Bulletin*, 3, 45-56.
- MAH, (1996). *Malaysian Hotel Association report*. Malaysian Association of Hotel, Kuala Lumpur.
- MAH, (1997). *Malaysian Hotel Association report*. Malaysian Association of Hotel, Kuala Lumpur.
- Malaysia Education Blueprint, (2013). Preliminary Blueprint, Retrieved from http://www.moe.gov.my/userfiles/file/PPP/Preliminary-Blueprint-Eng.pdf
- Malaysian Qualification Framework (MQF) (2005). *Guidelines on standards of the bachelor degree level.* Volume 1. Kementerian Pendidikan Malaysia; 2005. Retrieved from http://www.mqa.gov.my/portal2012/dokumen/MALAYSIAN%20QUALIFIC ATIONS%20FRAMEWORK\_2011.pdf.
- Maree, K. & Pietersen, J. (2007). *The quantitative research process*. In K. Maree (Ed.), First steps in research (pp. 144-153). Pretoria: Van Schaik Publishers.

- Margerison, C. (2001). Team competencies. *Team Performance Management*, 7(7/8), 117-122.
- Mason, G., Williams, G., Cranmer, S., & Guile, D. (2002). How higher education enhances the employability of graduates. *Institute of Education and NIESR for HEFCE*.
- Mayer, E. (1992). Key Competencies: Report of the Committee to Advise the Australian Education Council and Ministers of Vocational Education, Employment and Training on Employment- Related Key Competencies for Post Compulsory Education and Training. Melbourne:
- Australian Education Council and Ministers of Vocational Educational Employment and Training. Retrieved from https://isbndb.com/d/book/key\_competencies\_a01.html.
- McDonald, M. L. & Hopkin, R.O. (2003). The future of hospitality education in Grenada. *International Journal of Contemporary Hospitality Management*, 15(30), 156-160.
- McQuaid, R.W., & Lindsay, C. (2005) 'The concept of employability', *Urban Studies*, Vol. 42, No. 2, pp. 197-219.
- Md Tahir, K. (2010). Penilaian Pembangunan kemahiran Generik Dalam Kalangan Pelajar Tahun Akhir Kolej Komuniti Kementerian Pengajian Tinggi. Unpublished Ph.D Thesis, Universiti Kebangsaan Malaysia.
- Messick, S. (1994). Foundations of validity: Meaning and consequences in psychological assessment. *European Journal of Psychological Assessment*, 10, 1-9.
- Miles, M. B., &- Huberl11an, A. M. (1994). Qualitative data analysis (2nd Ed.). Thousand Oaks, CA: Sage.
- Middlewood, D., Coleman, M. & Lumby, J. (2001). *Practitioner research in education: Making a difference*. California: Sage.
- Mingers, J. (2001). Combining IS Research Methods: Towards a Pluralist Methodology. *Information Systems Research*, 12(3), 240-259.
- Ministry of Higher Education (MOHE). (2009). Development of soft skills for Institutions of Higher Learning. Universiti Putra Malaysia.
- Ministry of Higher Education. (2009). Ministry of Higher Education. Annual Report.
- Ministry of Higher Education. (2012). Ministry of Higher Education. Annual Report.
- Millar, M., Mao, Z. & Moreo, P. (2008). Hospitality Management Educators vs. The Industry: A Competency Assessment. *Hospitality Management*, 6, 1-23.

- Mitchell, G. W., Skinner, L. B. & White, B. J. (2010). Essential soft skills for success in the twenty-first century workforce as perceived by business educators, *The Delta Pi Epsilon Journal*, 52(1), 43-53.
- Mohamad Sattar Rasul, Md Yusof Ismail, Napsiah Ismail, Rashid Rajuddin, & Rose Amnah Abd. Rauf. (2009). Aspek kemahiran 'employability' yang dikehendaki majikan industri pembuatan masa kini. *Jurnal Pendidikan Malaysia*, 34(2), 67-79.
- Mohd. Sobri Minai, & Yusnidah Ibrahim. (1990). Pengangguran dan gunatenaga tak penuh: Apa kurangnya siswazah kita? Bagaimanakah cara untuk mengatasinya. Persidangan Kependudukan dan Orientasi Pembangunan Menjelang Abad Ke-21. Fakulti Sains Pembangunan, Universiti Kebangsaan Malaysia Kampus Sabah.
- Mohd Yusof Husain, & Ramlee Mustapha. (2009). Penilaian Tahap Kemahiran Employability dalam kalangan pelajar Politeknik Kementerian Pengajian Tinggi Malaysia. Seminar Kebangsaan Pembangunan Keusahawanan UKM. UKM.
- Mohamad Sattar Rasul, Md Yusof, Napsiah, Muhammad Rashid & Rose Amnah. (2008). Pembangunan Standard Pengukuran Kemahiran 'Employability'. *Jurnal Teknologi*, 49(E) Dis. 2008: 15-30.
- Mohd Puad, M. H. (2012). The effects of the Industrial Skills Enhancement Program (INSEP) on the acquisition of knowledge of employability skills among engineering graduates. Paper presented at the Hawaii International Conference on Education 2012, Honolulu, Hawaii.

  Retrieved from http://www.hiceducation.org/EDU2012.pdf.
- Morgan, G.A., Leech, N.L., Gloeckner, G.W. & Barrett, K.C. (2004). SPSS for Introductory Statistics, Use and Interpretation. 2nd edition. New Jersey, London: Lawrence Erlbaum Associaties, Inc., Publishers.
- Morreale, S. P., Osborn, M. M. & Pearson, J. C. (2000). Why communication is important: A rationale for the centrality of a discipline. Retrieved from http://www.natcom.org/nca/files/ccLibraryFiles/FILENAME/00000000158/WhyCommisImportant.pdf.
- Morshidi, S., Rosni, B., Lim, H. E., & Mohamed Nasser, K. (2004). *Pencapaian akademik & kebolehgunaan tenaga siswazah institusi pengajian tinggi.* USM IPPTN Monograf 3/2004, Penang: Penerbit USM.
- Mulder, M. (2001). Competence development: some background thoughts. *The Journal of Agricultural Education and Extension*, 7 (4): 147–58.
- Munro, J. (2007). Fostering Internationally Referenced Vocational Knowledge: A Challenge for International Curricula. *Journal of Research in International Education*: 6: 67-93.

- Murnane, R.J., & Levy, F. (2001). Key Competencies Critical to Economic Success. In D. Rychen and L. Salganik (Eds.) Defining and Selecting Key Competencies. Kirkland, WA: Hogrefe & Huber Publishers.
- National Centre for Vocational Education Research. (2003). *Defining Generic Skills*. *Adelaide, Australia: The National Centre for Vocational Education Research Ltd and NCVER Ltd.* Retrieved from http://www.ncver.edu.au.
- National Centre for Vocational Education Research. (2004). *Generic Skills in Vocational Education and Training*: Australian National Training Authority, Melbourne.
- Nenemeier, J.D., & Perdue, J. (2005). *Discovering Hospitality and Tourism: The World's Greatest Industry* (2nd Ed.), 1-22. Upper Saddle River, New Jersey: Pearson Prentice Hall.
- Newton, B., Hurstfield, J., Miller, L., Page, R., & Akroyd, K. (2005). What employers look for when recruiting the unemployed and inactive: skills, characteristics and qualifications? Leeds: Department for Work and Pensions.
- Nolan, C., Conway, E., Farell, T. & Monks, K. (2010). Competency Needs in Irish Hotels: Employer and Graduate Perspectives. *Journal of European Industrial Training*, 34(5), 432-454.
- North Iowa Corridor Economic Development Corporation (2011). 2011 Business Retention and Expansion Survey. Retrieved from http://www.northiowacorridor.com/sites/default/files/2011%20NICEDC%20BRE% 20Sur vey%20Report.pdf
- Northouse, P.G. (2004). *Leadership: Theory and Practice* (3rd Edition). London: Sage Publications Ltd.
- Northouse, P. (2010). *Leadership: Theory and practice* (5th Ed.). Thousand Oaks, CA: Sage Publications, Inc.
- Nur Atiqah Abdullah, Ahmad Khairy, A.D., & Nik Mutasim, N. A. R. (2006). Permintaan firma terhadap industri tenaga kerja Teknologi Maklumat dan Komunikasi di Malaysia. *Jurnal Teknologi Maklumat & Multimedia*, 3, 71-87.
- Nurita, Shaharudin & Ainon. (2004). Perceived employability skills of graduating students: Implications for SMEs.
- Nurita, Shaharudin & Ainon. (2004). A survey of students' employability skills: A case of Unitar.
- Nwogu, P. O. (2011). Vocational Technical Education and Training for Self-Reliance: Towards National Development. *Mediterranean Journal of Social Sciences*, 2(5), 55-58.
- Olagunju, Y. A. (2004). Entrepreneurship Small Scale Business Enterprises Development in Nigeria. Ibadan University Press Plc.

- Okeiyi, E., Finley, D., & Postel, R. (1994). Food and beverage management competencies: educator, industry and student perspectives. *Hospitality and Tourism Educator*, 6 (4), 37-40.
- Oni, C.S. (2007). Globalization and Its Implications for Vocational Education in Nigeria. *Essays in Education*, 21(1): 30-34.
- Onwuegbuzie, A.J. & Collins, K. (2007) "A typology of Mixed Methods Sampling Designs in Social Science Research". *The Qualitative Report*, Vol. 12, No. 2 June, pp 281-316.
- Omar, M. K., Bakar, A. R., & Mat Rashid, A. (2012). Employability skill acquisition among Malaysia college community students. *Journal of Social Sciences*, 8(3), 472-478.
- Othman, H., Sulaiman, A., Masrom, N. R., & Buntat, Y. (2009). The instillation of employability skills through problem based learning model at Malaysia's higher institution. Paper presented at the International Conference on Teaching and Learning in Higher Education 2009, Kuala Lumpur, Malaysia. 1-9.
- Overtoom, C. (2000). *Employability Skills: An update*. Center on Education and Training for Employment. ERIC Digest, 220.
- Pacheco, A., & University of Central Florida Office of Experiential Learning. (2008). Coop/Internship Student Evaluation. Retrieved from http://www.coop.ucf.edu.
- Pagano, R. R. (2004). *Understanding Statistics in the Behavioral Sciences (7th Ed.)*. Belmont, CA: Thomson/Wadsworth.
- Pallant, J. (2005). SPSS Survival Manual: a step by step guide to data analysis using SPSS for Windows (version 12). Australia: Allen & Unwin.
- Patton, M. Q. (2002). *Qualitative evaluation and research methods* (3rd Ed.). Thousand Oaks, CA: Sage Publications, Inc.
- Pedhazur, E. J. & Schmelkin, L. P. (1991). *Measurement, design and analysis: An integrated approach.* Hillsdale, NJ: Lawrence Erlbaum Associates.
- Pillai, S. (2009). *University Industry Partnership ASAIHL 2009*, University of Kelaniya, Sri Lanka.
- Price, C. (2014). Health Information Employer, Employee, And Health Information Student Level Of Importance Of Employability Skills And Actual Competencies Needed To Succeed In The 21<sup>st</sup> Century. Dowling College Oakdale, New York. ProQuest, UMI Dissertations Publishing. 3581328.
- Pretorius, J.D. (2001). The higher education business can it cope with international challenges? *South African Journal of Higher Education*, 15:74-79.

- Pulko, S.H. & Parikh, S. (2003). Teaching 'Soft' Skills to Engineers. International. *Journal of Electrical Engineering Education*, 23(3): 331-337.
- Punch, K. F. (2009). Introduction to research methods in education. London: Sage.
- Qualifications and Curriculum Authority (QCA). (2002). *Guidance on the Wider Key Skills*. London: QCA. Retrieved from www.qca.org.uk/qualifications/types/6483.html.
- Quinn, R., Faerman, S., Thompson, M., & McGrath, M. (2003). *Becoming a Master Manager: A Competency Framework*, 3rd edition, John Wiley and Sons, USA.
- Rabey, G. (2008). On entering the workforce. *Industrial and Commercial Training*, 40(5), 266-269. http://dx.doi.org/10.1108/00197850810886513
- Radhakrishna, R.., & Brueing, T. (1994). Pennsylvania study: Employee and student perceptions of skills and experiences needed for careers in agribusiness. *NACTA Journal*, *38*(1), 15-18.
- Rahmah, I., Ishak, Y. & Wei Sieng, L. (2011). Employers' perception on graduates in Malaysia service sector. *International Business Management*, 5(3), 184-193.
- Ramlee. (2002). The Role of Vocational and Technical Education in the Industrialization of Malaysia as Perceived by Educators and Employers. Doctoral Dissertation. Purdue University.
- Rasul, M.S., Ashari, Z.M., Azman, N. & Abdul Rauf, R.A. (2015). *Transforming TVET in Malaysia: Harmonizing the governance structure in a multiple stakeholder setting*. In: TVET@Asia, issue 4, 1-12. Retrieved from http://www.tvet online.asia/issue4/rasul\_etal\_tvet4.pdf.
- Raybould, M., & Wilkins, H. (2005). "Over qualified and under experienced: Turning graduates into hospitality managers", International Journal of Contemporary Hospitality Management, 17(3). 203-216.
- Raybould, M. & Wilkins, H. (2006). Generic Skills for Hospitality Management: A Comparative Study of Management Expectations and Students Perceptions. *Journal of Hospitality and Tourism Management*, 13(2), 177-188.
- Rea, L., & Parker, R. (2005). Designing and conducting survey research: A comprehensive guide. San Francisco, CA: Jossey-Bass.
- Renn, J. O., Ortleb, L., Benighaus, C., & Benighaus. (2011). Risks P. Pechan, et al. (Eds.), Safe or Not Safe: Deciding What Risks to accept in Our Environment and Food, *Springer Science and Business Media*, New York, USA.
- Richardson, S. (2010). Tourism and Hospitality Students' Perceptions of a Career in the Industry: A Comparison of Domestic (Australian) Students and International Students Studying in Australia. *Journal of Hospitality and Tourism Management*, 17(1), 1-11.

- Riordan, T. & Rasa, G. (2003). Core work Skills: ILO perspective. Retrieved on May 3, 217, Retrieved from www.ILO.org/employ/ Skill.
- Robbins, S. P. (2003). *Organizational behavior*. Upper Saddle River, NJ: Prentice Hall.
- Robinson J. S. (2006). Graduates and employers perceptions of entry-level employability skills needed by agriculture, food and natural resources graduates. PhD Thesis. University of Missouri, Colombia.
- Robinson, J. S., Garton, B. L. & Vaughn, P. R. (2007). Becoming Employable: A Look at Graduates' and Supervisors' Perceptions of the Skills Needed for Employability. *North American Colleges and Teachers of Agriculture* (*NACTA*) *Journal*, 51(2): 19- 26.
- Robinson, J. S. & Garton, B.L. (2008). An Assessment of the Employability Skills Needed by Graduates of the College of Agriculture, Food and Natural Resources at the University of Missouri. *Journal of Agricultural Education*, 49(4): 96-105.
- Roselina Roselina. (2009). "Soft Skills at the Malaysian Institutes of Higher Learning". Seoul, Korea: Educational Research Institute, Seoul National University.
- Ross, G. F. (1991). School- leavers and their perceptions of employment in tourism and hospitality industry. *The Journal of Tourism Studies*, 2 (2), 28-35.
- Ross, G. F. (1992). Tourism and hospitality work interest and motivation among potential employees. *Council of Hotel, Restaurant and Institutional Education*, 16 (2), 17-27.
- Ross, G. F. (1997). Career stress responses among hospitality employees. *Annals of Tourism Research*, 24 (1), 41 54
- Rossman, G., & Rallis, S. (2003). *Learning in the field: An introduction to qualitative research* (2nd Ed.). Thousand Oaks, CA: Sage Publications, Inc.
- Rozaini, R., Norailis, W., & Aida, B. (2015). Roles of organizational support in quality of work life in the insurance industry. *Journal of Economics, Business and Management*, 3(8), 753-757.

  Retrieved from http://dx.doi.org/10.7763/JOEBM.2015.V3.280
- Saidfudin, M. & Gulman. (2008). Application of Rasch-based ESPEGS model in measuring generic skills of engineering students, WSEAS conference, Retrieved from http://www.wseas.us/e-library/transactions/education/2008/27-1429.pdf, 2008.
- Salina, D., Nurazariah, A., Noraina Mazuin, S., & Jegatheesan, R. (2011). Enhancing university business curriculum using importance-performance approach: A case study of Business Management Faculty of a university in Malaysia. *International Journal of Educational Management*, 25(6), 1–21.

- Sandberg, J., 2000, Understanding Human Competence at Work: An Interpretative Approach. *Academy of Management Journal*, 43, (1), 9-25.
  - Sandwith, P. (1993). A hierarchy of management training requirements: The competency domain model. *Public Personnel Management*, 22(1), 43-62.
- Schilling, J.F. & Koetting, J.R. (2010). Underpinning of Competency Based-Education. *Athletic Training Education Journal*, 5(4), 165-169.
- Schultz, T. W. (1961). Investment in Human Capital. *American Economic Review*, 51, 1-17.
- Scotland, M. (2006). Higher Education Program Curricula Models in Tourism and Hospitality Education: A Review of the Literature. *Education Resources Information Center* Retrieved from www.eric.ed.gov/ERICWebPortal/record Detail?accno=ED492761
- Scottish Qualifications Authority. (2003). *Key competencies: Some international comparisons: Policy and Research*. Research Bulletin: 2. Retrieved from http://www.sqa.org.uk/files\_ccc/Key\_Competencies.pdf
- Secretary's Commission on Achieving Necessary Skills. (1991). What work requires of schools: A SCANS report for America 2000. Washington, DC: U.S. Department of Labor.
- Sekaran, U. (2003). Research methods for business: A skill building approach (2nd Edition). New York: John Wiley & Sons, Inc.
- Shafie, L.A. & Nayan. S. (2010). Employability Awareness among Malaysian Undergraduates. *International Journal of Business and Management*: 5(8): 119-123.
- Shahrim, M. A. K., Bee-Lia Chua, & Hamdin, S. (2009). Malaysia as a culinary tourism destination: International tourists' perspective. In: *Journal of Tourism, Hospitality & Culinary Arts*, 1, 33, 63-78.
- Shub, A. N. & Stonebraker, P. W. (2009). "The human impact on supply chains: evaluating the importance of "soft" areas on integration and performance". *Supply Chain Management: An International Journal*, Vol. 14 Iss: 1, pp.31 40.
- Slusher, W.L., Robinson, J.S. & Edwards, M.C. (2010). Animal Science Experts' Opinions on the Nontechnical Skills Secondary Agricultural Education Graduates Need for Employment in the Animal Science Industry: *A Delphi Study Journal of Career and Technical Education*, 25(1): 8-20.
- Simons, K., & Higgins, M. (1993). An examination of practitioners' and academicians' views on the content of the accounting curriculum. *The Accounting Educators' Journal*, 6, 24-34.
- Singh, K. (2007). Quantitative social research methods. New Delhi: Sage.

- Singh, G. K.G., & Singh, S. K. G. (2008). Malaysian graduates' employability skills. UniTAR e-Journal, 4(1), 15-45.
- Sirat, M., Jamaludin, R., Lee, N., & Leong, H. U. N. (2008). The Effectiveness of Academic Programmes at Higher Education Institutions towards Lifelong Learning.
- Sirswal, D. R. (2010). Review Journal of Philosophy and Social Sciences, 20 (1):103-112
- Sisson, L.G. & Adams, A.R. (2013). Essential Hospitality Management Competencies: The Importance of Soft Skills. *Journal of Hospitality and Tourism Education*, 25, 131-145.
- Sleap, M., & Read, H. (2006). Views of sports science graduates regarding work skills developed at university. *Teaching in Higher Education*, 11(1), 47-61.
- Smith, C. (1993). "Assessing Job Readiness through Portfolios." *School Administrator*, 50, no.11, 26-31.
- Smith R. M. (1982). *Learning how to learn: applied theory for adults*. Milton Keynes: Open University Press; 1982.
- Spowart, J. (2011). Hospitality students' competencies: Are they work ready? *Journal of Human Resource in Hospitality & Tourism*, 10(2), 169-181.
- Soo, W.L. & Jumma'ayah, S. (2001). *Industrial Relations and Vocational Education: Issues and Strategies.* A Paper Presented the Seminar on Technical Vocational Education. Universiti Putra Serdang Selangor Malaysia.
- Stashevsky, S., Koslowsky, M. (2006). 'Leadership team cohesiveness and team performance', *International Journal of Manpower*, 27:1, 63-74.
- Struwig, F. W & Stead, G. B. (2003). *Planning, designing and reporting research*. Cape Town: Hanli Venter.
- Suresh, R. (2006). 70% of grads from public institutions jobless. Retrieved from http://www.sun2surf.com/article.cfm?id=14660.
- Sutton, N. (2002). Why can't we all just get along? Computing Canada, 28(16), 20.
- Tabachnick, B. G., & Fidell, L. S. (2007). *Using Multivariate Statistics (5th Ed.)*. New York: Allyn and Bacon.
- Tas, R. F. (1996). Teaching future managers. *Cornell Hotel and Restaurant Administration Quarterly*, 29(2), 41-43.
- Tas, R. F., LaBrecque, S. V., & Clayton, H. R. (1996). Property-management Competencies for Management Trainees. *The Cornell Hotel and Restaurant Administration Quarterly*, 37(4), 90-97.

- Tashakkori, A, & Teddlie, C. (Eds.). (2003). *Handbook of Mixed Methods in Social & Behavioral Research*, Sage, California.
- Taşpinar, Mehmet. (2006). Restructuring the Turkish Vocational Technical Secondary Education System towards EU membership. *International Journal of Training Research*, Vol.4. No.2.
- Taylor, A. (2005). What employers look for: The skills debate and the fit with youth perception, *Journal of Education and Work*, 18(2), 201-218. Retrieved from http://dx.doi.org/10.1080/13639080500085984
- Teichler, U. (1999). 'Internationalisation as a challenge for higher education in Europe', *Tertiary Education and Management*, 5(1), 5-23.
- Teodorescu, T. (2006). Competence versus competency: what is the difference? *Performance Improvement*, 45(10), 27-31.
- Tesone, D., & Ricci, P. (2005). Job Competency Expectations for Hospitality and Tourism Employees. *Journal of Human Resources in Hospitality and Tourism*, 4(2), 53-64.
- Tesone, D. V. & Ricci, P. (2005). Attributes of Entry-Level Employees: Hospitality and Tourism Managers Seeking More Than Knowledge and Skills. *Journal of Applied Management and Entrepreneurship*, 10(2), 3-10.
- The Office of Chief Statistician Malaysia. Current Population Estimates, Malaysia, 2014-2016, Department of Statistic Malaysia. 2016 [cited 2016 Sep 25]. Retrieved from https://www.statistics.gov.my/index.php?
- Triki, N. M. (2010). A critical assessment of the technical and vocational education and training programme for the Libyan chemical industry. Edinburgh Napier University. Retrieved from http://researchrepository.napier.ac.uk/4280/
- Towner, N. (2002). *Beef up your soft skills to land the best IT jobs*. ComputerWeekly.com. Retrieved from http://www.computerweekly.com/Articles/
- Umbriet, T. (1993). Essential skills: what graduates need to succeed. *Hosteur*, 10-12.
- UNESCO (United Nations for Education, Social and Cultural Organization). (2006). Higher Education in South-East Asia. Bangkok, Thailand: UNESCO. Retrieved from http://unesdoc.unesco.org/images/0013/001303/130338e.pdf
- U.S. Department of Labor Bureau of Labor Statistics (2011). Working in the 21st century. Retrieved from http://www.bls.gov/opub/working/
- Van der Klink, M. & Boon, J. (2002). The investigation of competencies within professional domains. *Human Resource Development International*, 5(4), pp. 411–424.
- van Selm, M., & Jankowski, N.W. (2006). Conducting online surveys. *Quality & Quantity*, 40, 435–456.

- Veal, A.J. (2006). *Research methods for leisure and tourism a practical guide* (3rd Ed). London: Pearson Education.
- Walker, S. E. (2004). 'Active learning strategies to promote critical thinking'. *Journal of Athletic Training*, vol. 38, 3, pp.263-267.
- Walo, M. (2000). The Contribution of Internship in Developing Industry-Relevant Management Competencies in Tourism and Hospitality Graduates, unpublished Master of Business Thesis, Southern Cross University, Lismore, NSW, Australia.
- Wang, Y. (2012). Education in a Changing World: Flexibility, Skills, and Employability. Washington, DC: Human Development Network, World Bank.
- Wang, J., Ayres, H., & Huyton, J. (2010). Job ready graduates: A tourism industry perspective. *Journal of Hospitality and Tourism Management*, 16(1): 62-72.
- Wang, J., Ayres, H., & Huyton, J. (2010). Is Tourism Education Meeting the Needs of the Tourism Industry? An Australian case study. *Case Study*, 22, 8-14.
- Ward, J. D. & Lee, L. L. (2004). "Teaching Strategies for FCS: Student Achievement in problem-Based Learning Versus Lecture-Based Instruction." *Journal of Family and Consumer Sciences*, 96(1). 23-32.
- Washer, P. (2007). Revisiting key skills: A practical framework for higher education. Journal of Quality in Higher Education; 13(1):5767.
- Weligamage, S.S. (2006). Education and Employment: Challenges for Employability of Management Graduates. Second Thailand Education Congress: World Teachers Day International Conference, 5th-7th October 2006, Bangkok, Thailand.
- Werner, M. (1995). *The Development of Generic Competencies in Australia and New Zealand*. Leabrook: National Centre for Vocational Education Research Ltd.
- Whitelaw, P.A., Barron, P., Buultjens, J., Cairncross. G., & Davidson, M.(2009). *Training needs of the hospitality Industry* (Technical Report). Gold Coast, Queensland, Australia: CRC for Sustainable Tourism Pty. Ltd.
- Whiting, D., & Kazis, R. (1998). New Labor Market Intermediaries: What's Driving Them? Where Are They Headed? A Background Paper for the Task Force on Reconstructing America's Labor Market Institutions. Cambridge, MA: MIT Sloan School of Management. 8 17.
- Wickramasinghe, V., & Perera, L. (2010). Graduates', university lecturers' and employers' perceptions towards employability skills. *Education and Training*, 52(3), 226–244.
- William, P. W., & Hunter, M. (1991). Recruitment and retention insights for the hotel industry. F.I.U. *Hospitality Review*, 9(1), 51-58.

- Willig, C. (2001). "Introducing Qualitative Research in Psychology". Open University, Maidenhead, UK.
- Winter, G. (2000). A comparative discussion of the notion of validity in qualitative and quantitative research. *The Qualitative Report*, 4(3&4).
- Winterbotham, M., Adams, L., & Kuechel, A. (2001). Evaluation of the work based learning for Adults Programme since April 2001: Qualitative interviews with ES Staff, Providers and Employers. Sheffield: DWP.
- Winterton, J., Delamare-Le Deist, F., & Stringfellow, E. (2005). *Typology of knowledge, skills and competences: Clarification of the concept and prototype* (Panorama Series, No. 1397). Luxembourg: Office for Official Publications of the European Communities.
- Yorke, M. (2004). *Employability in higher education: What it is what it is not?* London: The Higher Education Academy.
- Yusof, K. M., Aziz, A. A., Hamid, M. K. A., Hassan, M. A. A., Hassim, M. H., Hassan, S. A. H. S., & Adnan, A. N. M. (2004). Problem based learning in engineering education: A viable alternative for shaping graduates for the 21st century? Conference on Engineering Education, Kuala Lumpur, Malaysia.
- Zaccaro, S. J., Mumford, M. D., Connelly, M. S., Marks, M. A., & Gilbert, J. A. (2000). Assessment of leader problem-solving capabilities. *Leadership Quarterly*, 11(1), 37-64.
- Zahari, M.S. (2004). A study of factors moderating Malaysian hospitality students selection of tertiary education institutions, programme and subsequent career intentions. A PhD thesis. Lincoln University, New Zealand.
- Zaharim, A., Omar, M. Z., Yusoff, Y. M., Muhamad, N., Mohamed, A., & Mustapha, R. (2010). Practical framework of employability skills for engineering graduate in Malaysia. *IEEE EDUCON Education Engineering 2010*, Madrid, Spain. 921-927.
- Zalizan Mohammad Jelas et al. (2006). "Developing Core Competencies at Graduates: A Study of Effective Higher Education Practices in Malaysian Universities" in Summary Report. Kuala Lumpur: Faculty of Education UKM (Universiti Kebangsaan Malaysia).
- Ziderman, A. (1997). National programmes in technical and vocational education: economic and education relationships, *Journal of Vocational Education and Training*, 49(3).
- Zinser, R. (2003). Developing Career and Employability Skills: A US Case Study. *Education and Training*: 45(7): 402-410.
- Zopiatis, A. & Constanti, P. (2007). 'And Never the Twain shall meet, investigating the Hospitality Industry-Education Relationship in Cyprus', Education and Training, 49:5, pp.391-407.

Zopiatis, A. (2010). Is it art or science? Chef's competencies for success. *International Journal of Hospitality Management*, 29(3), 459

